



Peacebuilding

Sustaining Peace

Webinar 5: Design, Monitoring and Evaluation (DM&E)

#GYPI 2017

28 June 2017



Agenda – Webinar 5

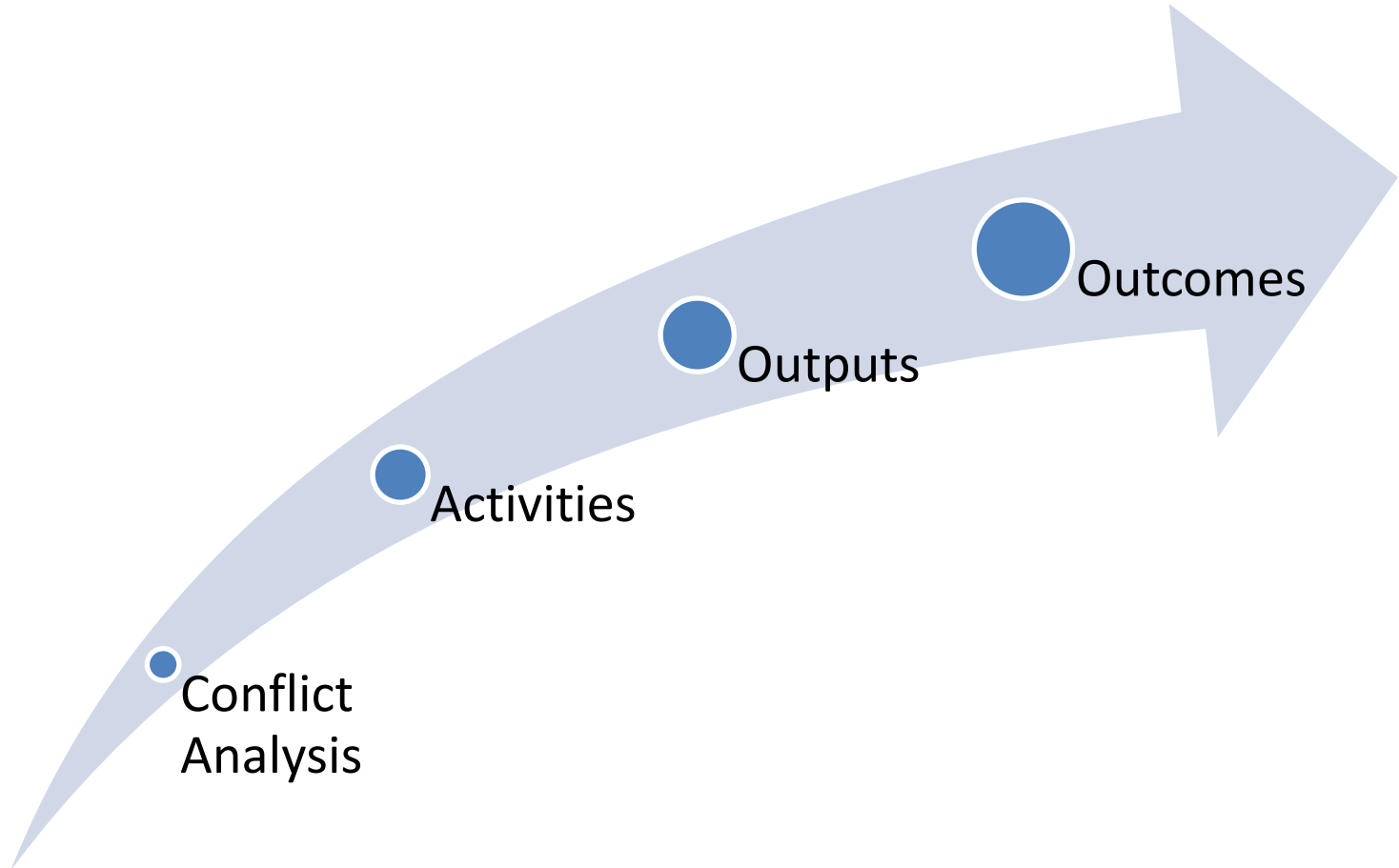
- ◆ **Project-level DM&E**
 - **Overview**
 - **Outputs and Outcomes**
 - **Results framework (w/ examples)**
 - **Monitoring**
 - **Evaluation**

- ◆ **Initiative-wide evaluation**

- ◆ **Q&A**



Project-level DM&E





Outputs

- Outputs are the tangible deliverables/immediate results of an activity that contribute to the achievement of an outcome
- Multiple outputs will contribute to an outcome and multiple activities will normally contribute to an outcome
- In the implementation of a project, you have still a fairly high level of control over the achievement of the output



Outcomes

- Outcomes are the desired results/change effected by your project intervention
- In the implementation of a project, you are committing to achieving one or multiple outcomes
- However, the achievement of an outcome is further removed from your control



Outcomes

Project outcomes are the positive change(s) you want to make happen. Thus, they need to be ...

- articulated as a desired change
- articulated at the right level
- clear, realistic, and measurable (\neq vague)
- time-bound
- ambitious but achievable



Results frameworks

Results frameworks...

- Are a summary/overview of your project
- Present the components of a program (i.e., what you plan to do) in a logical sequence
- Help managers understand the flow of the intervention and detect any gaps or leaps of logic



Results frameworks

Results frameworks (can) include...

- **Outcomes**
- **Outputs**
- [Activities]
- Indicators
- **Means of verification**
- Baselines, targets, milestones
- **Budgets against outcomes, outputs and/or activities**



Results frameworks

- Outcome and output statements should work together in a logical way.
- Means of verification should point to realistic data sources
- Baselines should be available and targets should be ambitious but realistic
- Milestones are essential for determining whether you are on track or off



Results framework: example

Outcome	Indicator	Baseline/ target	Milestone
<p>Women and girls from conservative religious backgrounds design and lead initiatives to prevent violent extremism in their communities.</p>	<p>Indicator 1: Number of women and girls (disaggregated by age, ethnicity and community) that have developed initiatives funded by the project.</p>	<p>Baseline: 0 (2017) Target: 40 (2018)</p>	<p>1st Semester: 20 2nd Semester: 40</p>
	<p>Indicator 2: Number of women and girls (disaggregated by ...) that have participated in these initiatives and report increased feelings of inclusion and agency.</p>	<p>Baseline: 0 (2017) Target: 1200 (2018)</p>	<p>1st Semester: 300 2nd Semester: 850 3rd Semester: 1200</p>



Results framework: example

Outcome	Indicator	Baseline/ target	Milestone
<p>Women and girls from conservative religious backgrounds design and lead initiatives to prevent violent extremism in their communities.</p>	<p>Indicator 1: Number of women and girls (disaggregated by age, ethnicity and community) that have developed initiatives funded by the project.</p>	<p>Means of verification: Documentation of the initiatives by project manager; reports/photos/videos of project activities, etc.</p>	<p>er: er:</p>
	<p>Indicator 2: Number of women and girls (disaggregated by ...) that have participated in these initiatives and report increased feelings of inclusion and agency.</p>	<p>Means of verification: List of participants; perception survey of the participants at the start and end of project activities.</p>	<p>er: er: 850 3rd Semester: 1200</p>



Results framework: example

Output	Indicator	Baseline/ target	Milestone
Women and girls have the knowledge and sense of empowerment to design and lead a community initiative on the prevention of violent extremism.	Indicator 1: Consultative and participatory development of a training module adapted to the local context.	Baseline: 0 (2017) Target: 1 (2018)	By the third month
	Indicator 2: Number of women and girls trained on prevention of violent extremism, leadership and women's rights.	Baseline: 0 (2017) Target: 60 (2018)	1 st Semester: 40 2 nd Semester: 60



Project-level monitoring

Monitoring and data collection

- Dual purpose: project management and accountability
- Need baseline data to be able to account for progress
- Identify available data and that which must be collected
- After baseline, plan data collection to coincide with reporting
- Given implementation timeframe, project-specific data collection is likely only for baseline and end line.



Project-level evaluation

- All projects need to plan and budget for a final, independent evaluation.
- Quality evaluations rely on good data and reporting throughout project implementation.
- Work with PBSO and PBF Secretariats on defining the Terms of Reference, as peacebuilding evaluations are more complicated than regular development evaluations



Initiative-wide evaluation

- GPI 4 follows earlier initiatives ; together with other evaluations and research will contribute to a global meta evaluation on Gender and Peacebuilding.
- YPI projects will also undergo a meta evaluation after individual project evaluations are completed. Results will feed into ongoing monitoring of the implementation of Res. 2250.



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Questions and Answers

www.pbfgypi.org

for further GYPI information regarding:

- Process, eligibility and criteria
- Additional resources, including guidance note (EN and FR) and webinar recordings
- Submission of application

www.unpbf.org

For general information about the UN Peacebuilding
Fund